

4Q & FY2023 RESULTS



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CLEAR PROGRESS ON VISION80 STRATEGY

- Rapid Growth with Premium Margin Powered by Asset-light Model
- **2** Record Revenue and Highest Annual Deliveries in Lotus History
- **3** Expanding Well-Balanced Global Exposure with Strong Product Portfolio
- 4 Unparalleled Focus on Redefining Next Generation Luxury Experience
- 5 Dedication to Vision80 Strategy with Continued Support from Strategic Partners
- 6 Adherence to International ESG Standards

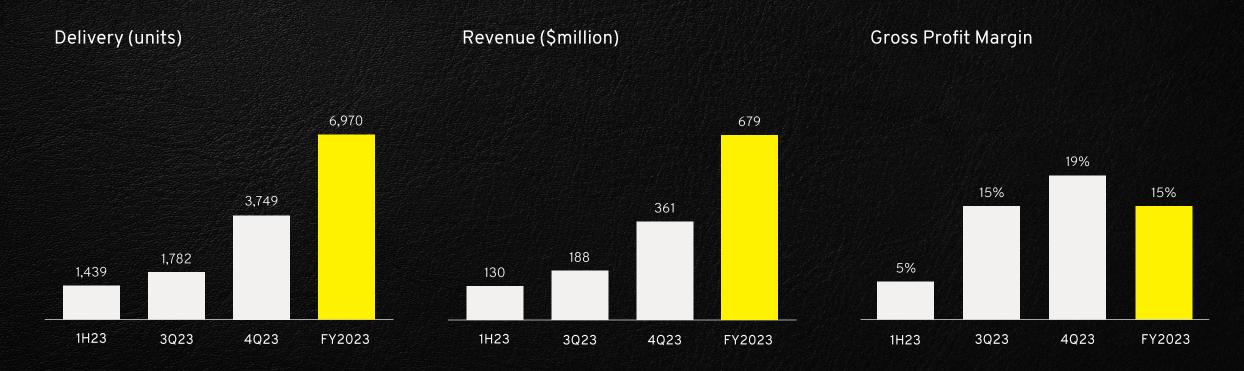






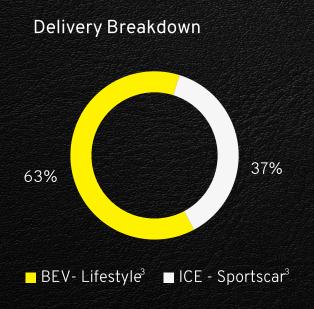
A PIVOTAL YEAR DELIVERING LOTUS' VISION80 STRATEGY

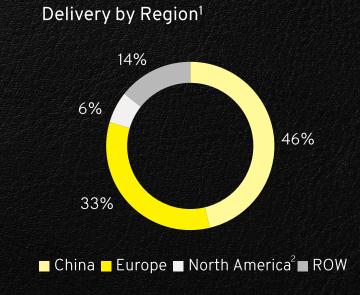
- Approximately 7,000 vehicles delivered in 2023, an annual record in the 76-year history of the Lotus brand
- Total revenue of \$679 million achieved, mainly driven by deliveries of Eletre, which ramped up over the second half of the year
- Gross profit margin of 15%, enabled by Lotus Tech's asset-light business model as BEV sales grew

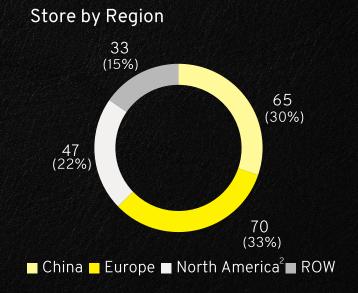


A PIVOTAL YEAR DELIVERING LOTUS' VISION80 STRATEGY

- BEV Lifestyle model took up 63% of total deliveries in 2023, in the first year of its delivery
- Global presence boosted to a total of 215 stores as of December 31, 2023, with 46 locations increase year-over-year
- Souring BEV sales and balanced distribution network expansion pave the path to execution of Vision80 strategy







^{1.} Unaudited, total including 1,286 vehicles distributed by Lotus Cars Limited (so called Lotus UK) in 2023 before the complete integration of Global Commercial Platform. On January 31 2023, Lotus Technology Innovative Limited ("LTIL"), a whollyowned subsidiary of Lotus Tech, entered into the Master Distribution Agreement with Lotus UK, the entity carrying out the sportscar manufacturing operations of Lotus UK, pursuant to which LTIL is appointed as the exclusive global distributor of Lotus UK for all Lotus branded cars in all geographic markets (excluding the U.S., where LTIL will act as the head distributor with the existing regional distributor continuing its functions). 2. North America includes the U.S. and Canada; Europe includes the UK and others; ROW includes rest of Asia, Australia, the Middle East, South Africa and parts of South America, etc.

^{3.} Lifestyle model includes Eletre, Sportscar models include Emira and other models.

INTEGRATED GLOBAL COMMERCIAL PLATFORM

• Lotus Tech is responsible for the global distribution of the Lotus branded vehicles, inclusive of the lifestyle BEVs (Eletre, Emeya, and other future models) from Wuhan China factory and the Sportscars (Evija, Emira, and other future models) from Hethel, UK, to worldwide network, after the Distribution Agreement¹ pursuant to which a subsidiary of Lotus Tech was appointed as the global distributor for Lotus UK was signed in January 2023.

GLOBAL COMMERCIAL COVERAGE

- Consolidated Lotus' global distribution network and expanded to over 200 global stores by the end of 2023 to sell lifestyle cars + sports cars
- Consolidated international logistic capabilities, marketing and branding functions
- Achieved global operation synergies to promote the brand and expand presence in an asset-light model

Source: Management estimates

^{1.} On January 31 2023, Lotus Technology Innovative Limited ("LTIL"), a wholly-owned subsidiary of Lotus Tech, entered into the Master Distribution Agreement with Lotus UK, the entity carrying out the sportscar manufacturing operations of Lotus UK, pursuant to which LTIL is appointed as the exclusive global distributor of Lotus UK for all Lotus branded cars in all geographic markets (excluding the U.S., where LTIL will act as the head distributor with the existing regional distributor continuing its functions).

OUR ELECTRIC HYPER-SUV ELETRE

- First Lotus full-electric lifestyle model
- Introduction unveiled in 2022 and deliveries started in March 2023
- Global award-winner with outstanding performance



'SUV OF THE YEAR' 2023



'THE BEST OF THE NEW'
2023

HAGERTY

"A remarkable demonstration of engineering."

US\$100K+

AVERAGE MSRP

<20 min

CHARGING SPEED (10-80% CHARGE)

JASON CAMISSA

ELETRE

"Completely unlike anything I've felt in any other car."

905 hp1

675KW

Auto&Design

CAR DESIGN AWARDS 'FINALIST' 2022



'BEST EV PERFORMANCE SUV AWD OF THE YEAR' 2023

THE TOPHER

"This car is seriously impressive; the interior is jaw-droppingly cool"

2.95s1

0-100 KM/H 0-62 MPH 600 km²

TARGET RANGE (WLTP³ COMBINED CYCLE)

1. Figure for Eletre R models

2. Figure for Eletre S models

3. WLTP: Worldwide Harmonised Light Vehicle Test Procedure

OUR ELECTRIC HYPER-GT EMEYA

- Second BEV model and the first four-door hyper-GT of Lotus
- Debuted in September 2023 and delivery commenced in March 2024
- Highly rated by industry and warmly received by customers

TOP GEAR

"Watch out Porsche Taycan; Lotus Emeya revealed as twin-motor, four-door GT."

MARQUES BROWNLEE

"A luxury GT absolutely loaded with tech that l really like.

CAR DESIGN NEWS

"The launch of Emeya brings the company closer to its sports car roots... to continue boosting sales as Lotus redefines itself as an EV manufacturer."

US\$100K+

AVERAGE MSRP

CHARGING SPEED (10-80% CHARGE)

905 hp1 675KW

Treesenson of M.

2.8s1

0-100 KM/H 0-62 MPH

WALLPAPER

"An electric car with striking lines."

AUTOTRADER

"A GT that's straight out of the supercar playbook.'

HYPEBEAST

"Designed to set a new standard for luxury and performance in the electric vehicle market."

150 km¹

RANGE WITH 5 MINS OF **CHARGING TIME**

RECOGNITION FROM THE INDUSTRY



'LUXURY BRAND OF THE YEAR' 2019



LOTUS TRACK
DIGITAL COCKPIT APPLICATIONS 2024



ELETRE: 'SUV OF THE YEAR' 2023



'PRODUCT DESIGN OF THE YEAR' 2021



HYPER OS: 'SMART BEST AWARDS' 2024



DESIGN TEAM: 'BEST COLLABORATION AWARD' 2024



EMIRA: 'NEW CAR OF THE YEAR AWARD' 2023



LOTUS DC FLASH CHARGER EV CHARGER 2024



'BRAND OF THE YEAR'
'PLEASURE OF DRIVING AWARD'
2024



CONTINUED EXPANSION OF PREMIUM CHARGING STATIONS



RESPONSIBILITY AND COMMITMENT TO ENVIRONMENT AND SOCIETY



August 2023: Lotus established supercharging station powered by photovoltaic energy with annual electricity output of 22,000 kWh/year

1. Awarded to Lotus Tower, Shanghai. LEED ID+C: LEED for Interior Design and Construction 2. Lotus Smart Factory in Wuhan, China

COMMITMENT TO HIGH STANDARD

- Proud participant of UNGC
- Supporter of IFRS Sustainability Disclosure Standards
- 1st ESG report published, establishing transparent rapport with stakeholders and communities

STEADY FOOTPRINT TO ACHIEVE DECARBONIZATION

- 100% renewable energy usage at offices in Germany and London
- Gold Certification by U.S. Green Building Council (LEED ID+C) 1
- Lotus Smart Factory² awarded as National Green Factory
- Photovoltaic-powered supercharging station solution launched

CUSTOMER AND VALUE CHAIN RESPONSIBILITY

- White Paper "Data and Privacy Protection of Intelligent Connected Vehicles" jointly published with PricewaterhouseCoopers
- Blockchain-based digital platform established to manage and trace raw materials







4Q & FY 2023 - KEY FINANCIALS

US\$, all amounts in millions, unaudited	4Q23	3Q23	% Change (QoQ)	FY2023	FY2022
Deliveries (in units)	3,749	1,782	110%	6,970	7
Revenue	361	188	92%	679	9
Cost of sales	293	160	83%	577	7
Gross profit	68	28	142%	102	2
Gross profit margin (%)	19%	15%		15%	_*
Net loss	(224)	(174)		(750)	(725)
EBIT ¹	(223)	(170)		(748)	(728)
Adjusted EBITDA ¹	(206)	(154)		(693)	(705)

^{*}Gross profit margin in 2022 is not comparable as the company started to deliver BEV models in 2023.

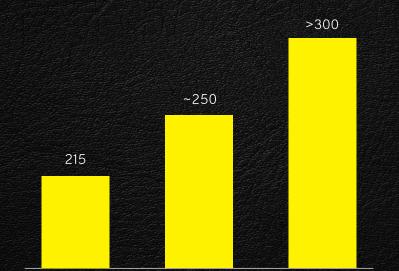
1. Non-GAAP measure. See "Non-GAAP Financial Measures" and "Appendix – Unaudited Reconciliation of GAAP and Non-GAAP results (Adjusted EBITDA & EBIT)" for details and a reconciliation of adjusted metrics to the nearest GAAP measure.





EXPANDING GLOBAL PRESENCE AND MARKET PENETRATION

Continue to Expand Global Presence -Lotus Global Point of Sales



2024E

2023

Growing Penetration in Expanding Global Sales Network -Model Availability as a Percentage of Stores¹



2025E

CHAPMAN BESPOKE - BUILD THE CAR OF YOUR DREAMS

- Prestige bespoke services proundly launched in 2024
- Dedication to satisfy different levels of luxury specification demand of Lotus owners

ONE-OFF

Create the unique Lotus that your heart desires

COLLECTION

Limited-edition designs in collaboration with global artists

TAILOR-MADE

Stamp your individuality with exclusive personal touches



"The first Lotus cars were hand-drawn and handbuilt "at home" by Colin Chapman, and that spirit lives on in us today."

— Qingfeng Feng, CEO

ELETRIC HYPERCAR EVIJA DELIVERS

- ULTRA-LUXURY MODEL
- ONE OF THE MOST POWERFUL CARS TO ENTER SERIES PRODUCTION
- CUSTOMER DELIVERY STARTED IN 2024





Product Design of the Year, 2021

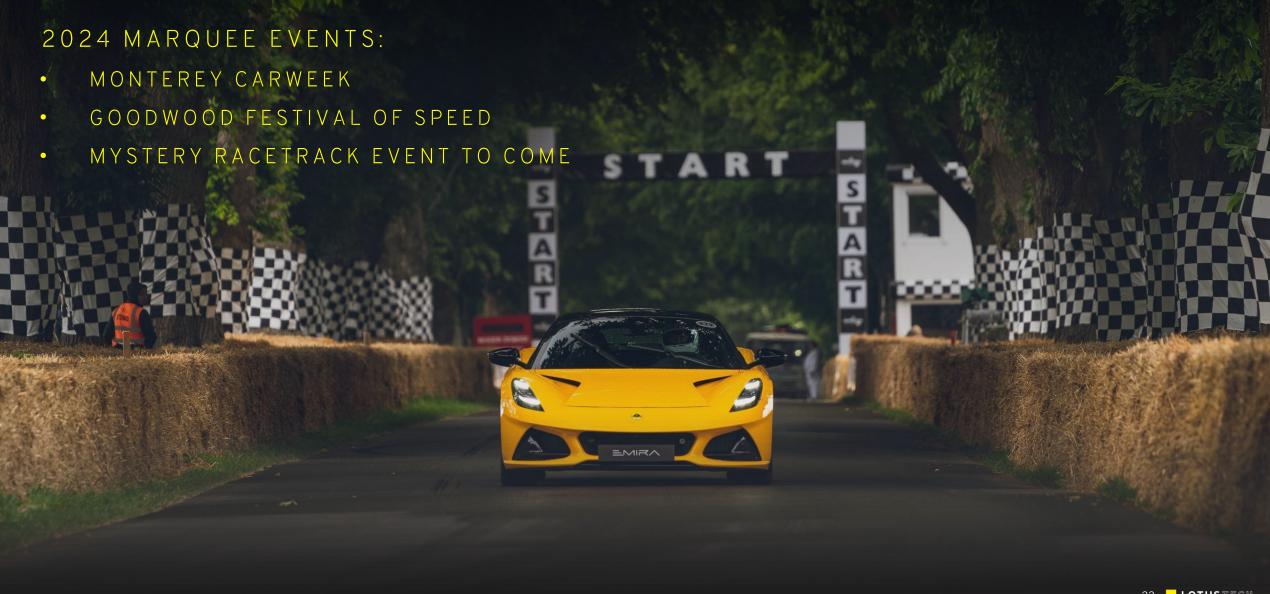
M U S E

Overall Automotive 2020 Global Design Awards

March 2024: Evija's debut racetrack drive in China by Jenson Button, Formula 1 World Champion



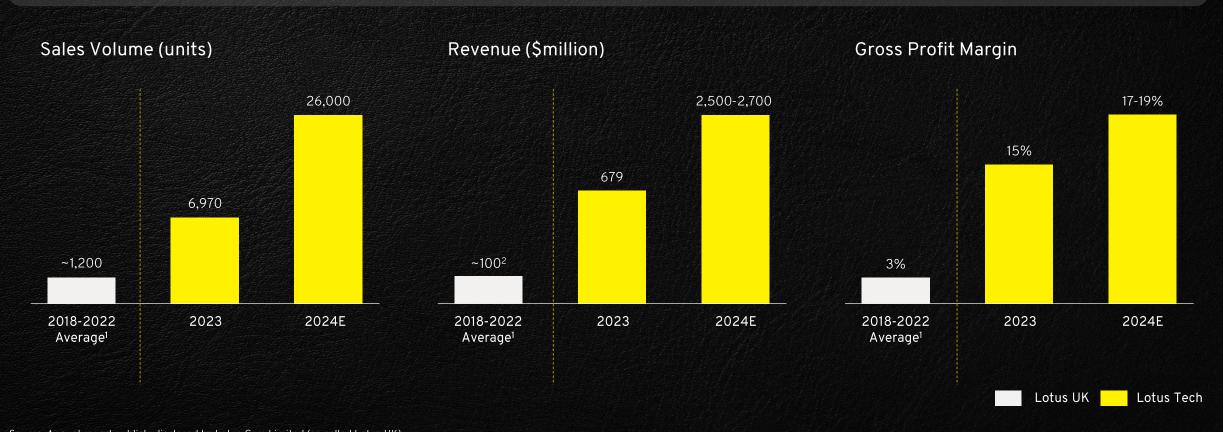
BUILDING ICONIC BRAND VIA RENOWNED RACING HERITAGE





2024 - A YEAR OF GROWTH

- Transformation to an intelligent luxury mobility provider, with BEV models to drive surging volume and profit margin improvement
- Expect to achieve threefold of deliveries in 2024, further nurturing our client base with 4 models in delivery
- Keep improve operational efficiency and sales per store





LEADING PRODUCT PORTFOLIO

		Launch year	MSRP (US\$)1	Exp. annual sales volume²
	Evija ³ (BEV Sports car)	2019	2,200,000+	25
	Emira ⁴ (ICE Sports car)	2021	85,000+	5k-6k
All new	Eletre (BEV SUV)	2022	100,000+	40k-50k
All new models at	Emeya (BEV Sedan)	2023	100,000+	30k-40k
after 2022	Type 134 (BEV SUV)	2025	70,000+	70k-80k
are BEVs	Type 135 (BEV Sportscar)	2026	95,000+	10k-15k

Source: Company information, management estimates

^{1.} Average Manufacturer's Suggested Retail Price (MSRP)

^{2.} Forecasted annual sales volume in years when production level and sales volume are relatively stable: Evija (~2023 onwards), Emira (~2024 onwards), Eletre (~2026 onwards), Emeya (~2028 onwards), Type 134 (~2030 onwards), Type 135 (~2030 onwards)

^{3.} Developed and launched by Lotus UK

^{4.} Originally released as the last ICE car by Lotus UK, the Emira is expected to be converted to BEV from 2027 onwards

LONG TERM GROWTH SUPPORTED BY STRATEGIC PARTNERS



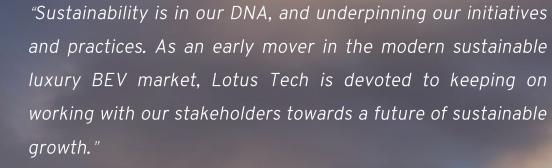
- Iconic brand and heritage
- Pioneer in Advanced Auto Technology
- Well-balanced Global Presence
- The Only Geely-affiliated Brand with Sportscar DNA

- Procurement and Supply Chain
- Manufacturing Support
- Incubation and Human Capital Support
- Ancillary Revenue to Geely's **Group of Companies**

L CATTERTON

- Consumer insights
- Brand building expertise
- Strategic relationships with LVMH and Financière Agache (formerly known as Groupe Arnault)
- Capital markets credibility

DRIVING CHANGE FOR THE NEXT GENERATION AND OUR PLANET



— Alexious Lee, CFO & Chairman of ESG Committee

Carbon Neutral

100%

electric portfolio

by 2028

across the entire value chain by 2038

Top ESG Rating

adhere to international ESG standards



VISION80 - A LONG-TERM BUSINESS TRANSFORMATION STRATEGY



BY 2028

~80%

CAGR in Deliveries from 2023-2028

~4%

Market Share in luxury segment¹

~30%

Gross Profit Margin

Auto-related growth

Build distribution, launch models, drive volume, aftermarket services

Technology-related growth

IP licensing, smart cabin, autonomous driving, fast charging solutions

Ecosystem-related growth

Lifestyle products, customised premium services, in-car purchases

2018

2019

2020

2021

2022

2023

2024

2025

2026

2027

2028

Source: Oliver Wyman, LLC, Company information, Management estimates 1. Industry data estimate from OliverWyman





UNAUDITED CONSOLIDATED AND COMBINED BALANCE SHEETS

US\$, All amounts in thousands	All amounts in thousands As of			As	of
	Dec 31, 2023	Dec 31, 2022	LIABILITIES, MEZZANINE EQUITY AND SHAREHOLDERS' EQUITY (DEFICIT)	Dec 31, 2023	Dec 31, 2022
ASSETS			Accounts receivable – third parties, net	20,123	1,466
Current assets:			Accounts receivable – related parties, net	340,419	5,770
Cash	418,941	736,605	Contract liabilities	44,184	7,843
Restricted assets	7,873	2,392	Operating lease liabilities – third parties	16,760	15,815
Accounts receivable – third parties, net	76,664	111	Accrued expenses and other current liabilities – third parties	419,422	323,299
Accounts receivable – related parties, net	22,430	8,545	Accrued expenses and other current liabilities – related parties	290,686	183,237
Inventories	265,190	22,703	Exchangeable notes	378,638	355,320
Prepayments and other current assets – third parties, net	63,870	44,375	Mandatorily redeemable noncontrolling interest		11,381
Prepayments and other current assets – related parties, net	28,744	8,732	Convertible notes	20,277	
Total current assets	883,712	823,463	Total current liabilities	1,757,281	932,879
Non-current assets:			Non-current liabilities:		
Restricted cash	321	536	Contract liabilities – third parties	6,245	
Investment securities –related parties	3,326	8,411	Operating lease liabilities – third parties	91,929	98,963
Property, equipment and software, net	354,617	253,471	Operating lease liabilities – related parties	12,064	170
Intangible assets	116,360	116,364	Put option liabilities	11,884	
Operating lease right-of-use assets	173,103	158,724	Exchangeable notes	75,678	71,792
Other non-current assets – third parties	50,533	10,983	Convertible notes	81,635	76,770
Other non-current assets – related parties	2,706		Deferred tax liabilities		126
Total non-current assets	700,966	548,489	Deferred income	270,097	258,450
Total assets	1,584,678	1,371,952	Other non-current liabilities – third parties	103,403	15,824
			Other non-current liabilities – related parties	1,634	1,584
Current liabilities:			Total non-current liabilities	654,569	523,679
Short-term borrowings – third parties	226,772	28,748	Total liabilities	2,411,850	1,456,558

UNAUDITED CONSOLIDATED AND COMBINED BALANCE SHEETS (CON'D)

US\$, All amounts in thousands	As of		
	Dec 31, 2023	Dec 31, 2022	
MEZZANINE EQUITY:			
Series Pre-A Redeemable Convertible Preferred Shares	184,509	177,284	
Series A Redeemable Convertible Preferred Shares	199,021	191,125	
Total mezzanine equity	383,530	368,409	
SHAREHOLDERS' EQUITY (DEFICIT):			
Ordinary shares	21	21	
Additional paid-in capital	358,187	403,103	
Receivable from shareholders		(26,447)	
Accumulated other comprehensive income	25,267	17,707	
Accumulated deficit	(1,588,773)	(846,757)	
Total shareholders' deficit attributable to ordinary shareholders	(1,205,298)	(452,373)	
Noncontrolling interests	(5,404)	(642)	
Total shareholders' deficit	(1,210,702)	(453,015)	
Total liabilities, mezzanine equity and shareholders' deficit	1,584,678	1,371,952	
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UNAUDITED CONSOLIDATED AND COMBINED STATEMENTS OF COMPREHENSIVE LOSS

US\$, All amounts in thousands	For the Year End	led December 31,		For the Year En	ded December 31,
	2023	2022		2023	2022
Revenue	679,008	9,557	Loss before income taxes	(749,142)	(724,271)
Cost of revenue	(576,827)	(7,250)	Income tax benefit (expense)	(1,113)	(292)
Gross profit	102,181	2,307	Net loss	(750,255)	(724,563)
			Less: Net loss attributable to noncontrolling interests	(8,254)	(642)
Operating expenses			Net loss attributable to ordinary shareholders	(742,001)	(723,921)
Research and development expenses	(368,729)	(445,844)	Accretion of Redeemable Convertible Preferred Shares	(15,121)	(910)
Selling and marketing expenses	(328,935)	(151,331)	Net loss available to ordinary shareholders	(757,122)	(724,831)
General and administrative expenses	(144,533)	(148,369)	Loss per ordinary share ¹ Basic and diluted	(1.60)	(1.52)
Government grants	4,077	55,824	Weighted average # of ordinary shares outstanding used in computing net loss per ordinary share ^l Basic and diluted	474,621,603	475,805,054
Total operating expenses	(838,120)	(689,720)			
			Net loss	(750,255)	(724,563)
Operating loss	(735,939)	(687,413)			
			Other comprehensive income (loss):		
Interest expenses	(10,200)	(8,542)	Fair value changes of mandatorily redeemable noncontrolling interest, exchangeable notes and convertible notes due to instrument-specific credit risk, net of nil income taxes	(8,650)	(893)
Interest income	9,204	12,188	Foreign currency translation adjustment, net of nil income taxes	16,210	18,669
Investment income (loss), net	(1,162)	(3,246)	Total other comprehensive income (loss)	7,560	17,776
Share of results of equity method investments	(1,048)	(2,762)	Total comprehensive loss	(742,695)	(706,787)
Foreign currency exchange gains (losses), net	42	(11,505)	Less: Total comprehensive loss attributable to noncontrolling interests	(8,254)	(642)
Changes in fair values of mandatorily redeemable noncontrolling interest, exchangeable notes and convertible notes, excluding impact of instrument-specific credit risk	(7,531)	(22,991)	Total comprehensive loss attributable to ordinary shareholders	(734,441)	(706,145)
Changes in fair values of put option liabilities	(2,508)				

^{1.} Shares outstanding for all periods reflect the adjustment for recapitalization upon the consummation of merger transaction in February 2024.

UNAUDITED CONSOLIDATED AND COMBINED STATEMENTS OF COMPREHENSIVE LOSS

US\$, All amounts in thousands	Three Months Ended		d		Three Months Ended		
	Dec 31, 2023	Sep 30, 2023	Dec 31, 2022		Dec 31, 2023	Sep 30, 2023	Dec 31, 2022
Revenue	361,067	187,906	5,900	Loss before income taxes	(223,968)	(172,214)	(357,781)
Cost of revenue	(292,634)	(160,285)	(4,756)	Income tax benefit (expense)	237	(1,368)	(137)
Gross profit	68,433	27,621	1,144	Net loss	(223,731)	(173,582)	(357,918)
				Less: Net loss attributable to noncontrolling interests	(603)	(1,872)	(501)
Operating expenses				Net loss attributable to ordinary shareholders	(223,128)	(171,710)	(357,417)
Research and development expenses	(134,182)	(81,999)	(230,306)	Accretion of Redeemable Convertible Preferred Shares	(10,058)	(4,805)	(910)
Selling and marketing expenses	(137,704)	(72,995)	(82,626)	Net loss available to ordinary shareholders	(233,186)	(176,515)	(358,327)
General and administrative expenses	(26,330)	(37,786)	(44,432)	Loss per ordinary share¹ Basic and diluted	(0.49)	(0.37)	(0.75)
Government grants	1,720	1,695		Weighted average # of ordinary shares outstanding used in computing net loss per ordinary share ^l Basic and diluted	474,621,603	474,621,603	475,805,054
Total operating expenses	(296,496)	(191,085)	(357,364)				
				Net loss	(223,731)	173,582	(357,918)
Operating loss	(228,063)	(163,464)	(356,220)				
				Other comprehensive income (loss):			
Interest expenses	(2,833)	(3,897)	(148)	Fair value changes of mandatorily redeemable noncontrolling interest, exchangeable notes and convertible notes due to instrument-specific credit risk, net of nil income taxes	(8,065)	974	(1,727)
Interest income	1,946	1,410	3,001	Foreign currency translation adjustment, net of nil income taxes	(7,867)	(10,486)	1,584
Investment income (loss), net	147	(4,079)	(1,177)	Total other comprehensive income (loss)	(15,932)	(9,512)	(143)
Share of results of equity method investments	(400)	(22)	(1,439)	Total comprehensive loss	(239,663)	(183,094)	(358,061)
Foreign currency exchange gains (losses), net	(841)	4,502	4,134	Less: Total comprehensive loss attributable to noncontrolling interests	(667)	(1,998)	(503)
Changes in fair values of mandatorily redeemable noncontrolling interest, exchangeable notes and convertible notes, excluding impact of instrument-specific credit risk	7,863	(2,637)	(5,932)	Total comprehensive loss attributable to ordinary shareholders	(238,996)	(181,096)	(357,558)
Changes in fair values of put option liabilities	(1,787)	(4,027)	-				

^{1.} Shares outstanding for all periods reflect the adjustment for recapitalization upon the consummation of merger transaction in February 2024.

UNAUDITED RECONCILIATION OF GAAP AND NON-GAAP RESULTS (ADJUSTED EBITDA &EBIT)

US\$, All amounts in thousands	For the Year Ended December 31,			Three Months Ended			
	2023	2022	Dec 31, 2023	Sep 30, 2023	Dec 31, 2022		
Net loss	(750,255)	(724,563)	(223,731)	(173,582)	(357,918)		
Share-based compensation expenses		10,625					
Adjusted net loss	(750,255)	(713,938)	(223,731)	(173,582)	(357,918)		
Net loss	(750,255)	(724,563)	(223,731)	(173,582)	(357,918)		
Interest expenses	10,200	8,542	2,833	3,897	148		
Interest income	(9,204)	(12,188)	(1,946)	(1,410)	(3,001)		
Income tax benefit (expense)	1,113	292	(237)	1,368	137		
Share-based compensation expenses		10,625					
Depreciation	54,957	12,790	16,307	16,009	7,298		
Adjusted EBITDA	(693,189)	(704,502)	(206,774)	(153,718)	(353,336)		
Net loss	(750,255)	(724,563)	(223,731)	(173,582)	(357,918)		
Interest expense	10,200	8,542	2,833	3,897	148		
Interest income	(9,204)	(12,188)	(1,946)	(1,410)	(3,001)		
Income tax expense	1,113	292	(237)	1,368	137		
EBIT	(748,146)	(727,917)	(223,081)	(169,727)	(360,364)		

